

# Continual improvement

## OUR ASPIRATION

To evidence the sector's collective commitment to continual improvement in production efficiency and quality, and to report our results annually.

### KEY STATS



Almost **£60 million** invested in plants and machinery in 2019 (around 10% of the sector's revenue).



**100%** of reported production covered by a certified Environmental Management System (EMS).



**100%** of reported production covered by a certified Energy Management System (EnMS).



**100%** of reported production covered by the certified responsible sourcing framework BES 6001.



**100%** of reported production covered by a certified Quality Management System (QMS).



**Zero** health and safety or environmental prosecutions were reported in 2019.



**0** the number of environmental prosecutions in 2018.



In the past five years, over **£250 million** has been invested by the sector.

## THE CHALLENGE

Continual improvement across all aspects of business operations is critical to company success, and this can present many challenges for companies in the short, medium and long term.

## WHERE WE ARE NOW

The sector's commitment to continual improvement is illustrated by the impressive statistics on implementation of formal management systems; with the production process almost in its entirety covered by certified environmental, quality and energy management systems.

Members report investment in plants and machinery almost £60 million during 2019, taking the total to over £250 million in the last five years. This has included significant investments in a number of new 'state-of-the-art' factories; illustrating the sector's long-term commitment to UK manufacturing and helping deliver continuous improvements, particularly in energy-efficiency and carbon reduction in the sector's transition to a net zero future.

Building on success of the cross sector Resource Efficiency Action Plan, the clay brick and block, ready mix and precast concrete sectors are now collaborating on new sustainability projects. Steps are being taken to improve transparency through the development of new sustainability KPIs which are aligned with the Global Reporting Initiative Standards, and opportunities to reduce the use of plastic packaging are also being jointly explored.

## WHAT WE PLAN TO DO

- + Continued investment in plants and machinery
- + Maintain the high proportion of the sector operating to recognised management systems
- + Continue to participate in industry Resource Efficiency Action Plans (REAPs) to share best practice
- + Develop new sustainability KPIs and
- + Explore opportunities to reduce the use of plastic packaging.